

CR COSTARICA



The place. The people. The opportunities.





CINDECosta Rican Investment Promotion Agency

- Private, non-profit, non-political organization, founded in 1982
- Declared of public interest by the Costa Rican Government in 1984
- Active promotion of foreign investment, local support, and post-establishment services
- Ranked as one of the top 10 IPAs in the world, according to the Investment Climate Advisory Service (FIAS) of the World Bank Group





Proven track record















































Services

Contact Center

Back-office

Shared Services

Software Development

Entertainment, Advertising &

Audiovisual

Engineering & Design

Architecture & Construction





Services - from a site location perspective

Back office

Customer contact

Common Corporate functions

Knowledge Services and decision analysis

Research & Development

Increasingly complex transactions

- •Basic data entry
- -Application forms
- data conversion
- •Transaction processing
- •Document management

- •Customer relations
- -Call Centers (inbound & outbound)
- online customer service
- Telemarketing
- Collections

- Corporate services
- -Finance/accounting
- HR
- Procurement
- IT
 - Help desk
 - Maintenance
 - Infrastructure
 - Application development

- Research services
- Customer analysis
- Portfolio analysis
- Claims processing
- •Risk management
 - Credit underwrite
- Content development, engineering and design
- New product design
 - Design specs
 - Pilot/prototypes
 - Testing
 - Production deign and optimization







Services

Contact Centers

ACE
Aegis Communications
Amadeus
Amazon
BA Continuum
Concentrix
Credits World

Dell Costa Rica

First Data

Fujitsu

Hewlett Packard (ITO)

Language Line

McKinsey & Co. Support Services

Micra Consulting

Motif

Omnex

Pacific Interpreters

Qualfon

Startek

Stream International

SYKES

Tech Data

Teletech

United Collection Bureau

UPS Supply Chain

Van Ru

Interactive Advertising and Audiovisual

Aniden Interactive
avVenta
Costa Rica Production Services
Digital Arbor
Schematic (WPP)
The Hangar Interactive
(Critical Mass)
Via Luna Group

Engineering & Design

Agilis Engineering
Align Technologies
Emerson

Architecture and Construction

Gensler
Holland Roofing
Rehkemper and Sons
Stratosource







ervices

Shared Services

Amway
Astra Zeneca SS
Baxter Americas
British American Tobacco
Chiquita Brands
Citi Business Services
DHL
Dole SS
Emerson
Hellmann Logistic
Intel SS
Lyon Resources (Publicis)
Oracle
Procter & Gamble GBS

Software

4Thought Marketing
Avionyx
Fiserv
Global Insurance Technologies
JD Soft
Lux Red Consulting
Prosoft Nearshore
Ridge Run
Round Box Media
Simple Software Solutions
Sistemas Galileo
Slim Soft
Via Information Tools

Back Office

Access Personnel Amba Research APL Arcus **BPO International Equifax Experian Marketing Services** Hewlett Packard (BPO) IBM Lightstorm LL Bean **Pacific West** Paysource Project Resources Group CR Seton Centra Trax Technologies Western Union **WNS**



WHY COSTA RICA?







Costa Rica's value proposition:

- Stable political & economic environment
- Safe location
- World-class education
- Qualified workforce
- Strategic Location
- •Quality Infrastructure





We have a strong and world renowned tradition of peace and stability

- Army abolished in 1948
- Among the highest ranked in Political Stability and Absence of Violence index in Latin America (World Bank, 2008)
- More than 100 years of democracy
- Presidential system
- 3 independent powers
- 4 year-term with possibility of reelection

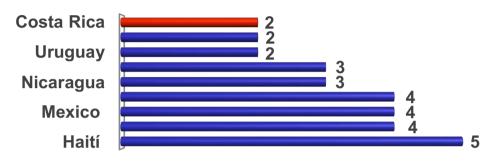






Costa Rica is the safest country in Latin America

Ranks 1st in the Latin Security Index



Note: This index measures the countries' insecurity based on homicide rates as well as other factors affecting corporate security, and the safety of foreign business executives.

Statistics	Costa Rica	El Salvador	Guatemala	Honduras	Nicaragua
Homicides per 10,000 inhabitants	8.0	5.6	4.5	4.2	1.5
Judicial budget per capita	\$30	\$24	\$7	\$8	\$9
Police officers per 100,000 inhabitants	228	234	155	144	143
Judges per 100,000 inhabitants	18	10	6	8	7

Source: Estado de La Nación, 2008

Homicides per 10,000 inhabitants in Mexico reached almost 4 in 2008

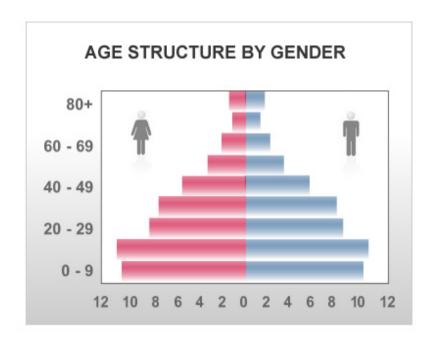
Source: Public Health Institute of Mexico







Our people make the difference



Source: National Institute of Statistics and Census.

Population as of July 2009:

- 4.62 million
- 34.2% of the population is 15 to 35 years old
- Annual population growth: 1.9%
- GDP / Capita: \$6,492

Labor force 2009: 2.12 million

- Unemployment, 2009*: 7.8%
- Underemployment, 2009*: 7.8%
- Annual labor pool growth: 3.0%

Universal Health Care and Education System

- Pillars of the national stability
- 6% of the GDP is allocated to education



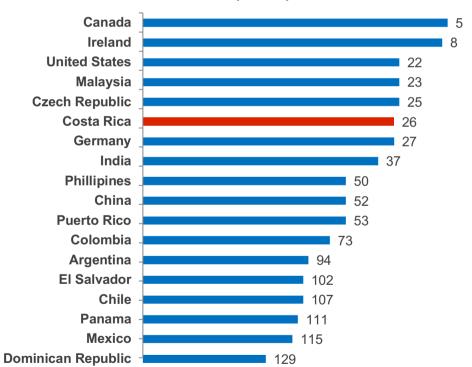
^{*} Mid-Year estimates





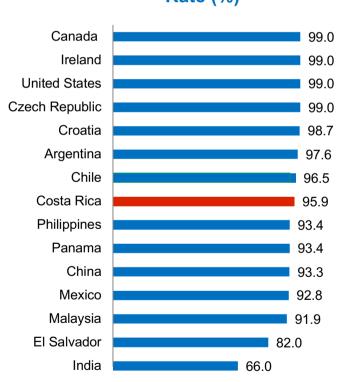
Costa Rica's educational system is ranked #1 in Latin America





Source: World Economic Forum. The Global Competitiveness Report 2009 - 2010

Adult Literacy Rate Rate (%)



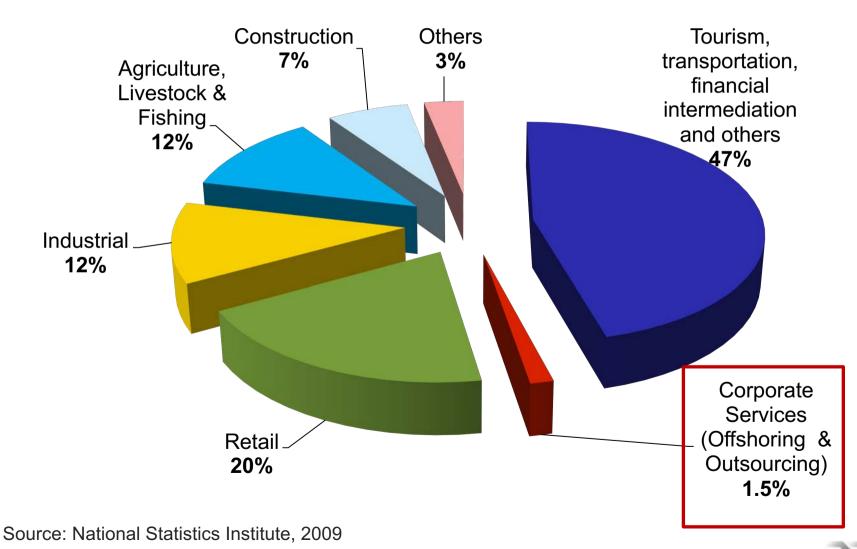
Source: United Nations. Human Development Report 2009







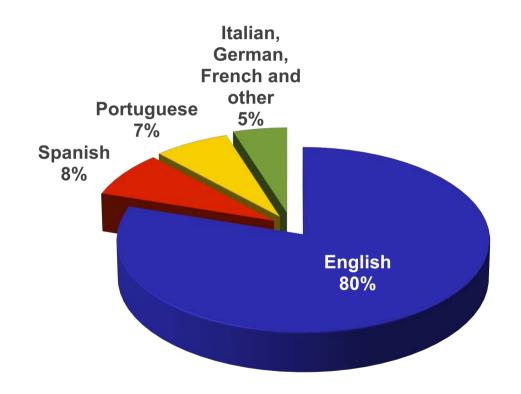
The export offshore service sector employs less than 2% of the labor market







Services Sector Transaction Language Distribution



Source: CINDE, Service Sector Survey







Continuous investment to build our human capital

Costa Rica Multilingual: a comprehensive program to develop bilingual capabilities in the country's labor market.

Goals

2009:

25,000 people at B1 to C1 level.

2012:

40,000 people at B1 to C1 level.

2017:

100% of high school graduates B1 to C1

* Common European Framework.

Solid Results

- ■13,000 people graduated from Conversational English Courses (INA and CONARE, 2009).
- ■20,000 people enrolled in conversational English courses in language academic institutes (2009).
- **US\$21million** allocated to English and IT Training in the four main universities, and INA (CONARE and INA, 2009).
- 500 new English language professionals entered the market in 2008 to improve the population's skills.







Costa Rica is your platform to the Americas...

City	Flights Frequency
Atlanta, GA	Daily
Charlotte, NC	Daily
Chicago, IL	Once a week
Dallas, TX	Daily
Denver, CO	Daily
Fort Lauderdale, FL	Daily
Houston, TX	Daily
Los Angeles, CA	Daily
Miami, FL	Daily
New York, NY	Daily
Newark, NJ	Daily
Orlando, FL	Daily
Philadelphia, PA	Once a week
Phoenix, AZ	Daily
Toronto, Canada	Daily



Bogota, Colombia	Daily
Buenos Aires, Argentina	Three weekly flights
Caracas, Venezuela	Daily
¹³Guatemala, ┏Guatemala	Daily
La Havana, Cuba	Daily
Lima, Peru	Daily
Managua, Nicaragua	Daily
México, Mexico	Daily
Panama, Panama	Daily
Quito, Ecuador	Daily
San Pedro Sula, Honduras	Daily
San Salvador, El Salvador	Daily
Santiago, Chile	Daily
Santo Domingo, Dominican Republic	Daily
Tegucigalpa, Honduras	Daily

Average time to major cities in the US is between 3 - 5 hours

Source: Juan Santamaría International Airport, May 2009



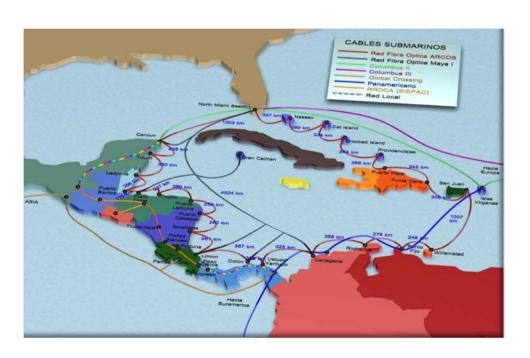




Solid utilities infrastructure

Telecommunications:

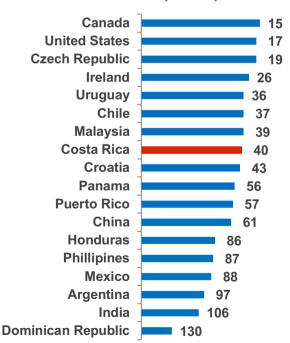
- Redundant fiber optic submarine cables (Atlantic: Maya & Arcos; Pacific: Global Crossing)
- Satellite and terrestrial microwave network in place to meet demand in fixed, mobile and Internet services



Electricity

 Redundant 93% of electricity is generated from renewable sources (hydroelectric, geothermal, and wind)

Quality of electricity supply (Rank)



Source: World Economic Forum.
The Global Competitiveness Report 2009





Services incentives in the free trade zone regime

- 100% EXEMPTION ON:
- Import duties for raw materials, equipment and components
- Corporate income tax (8 years, 50% exemption during the following 4 years) *
- Export taxes, local sales tax and excise taxes
- Remittances repatriation tax

* Projects in the Great Metropolitan Area (GMA)

Corporate income tax in Costa Rica: 30%







Great Potential

- 5th Global Services Location in America Global Services Locations Index, 2009, AT Kearney
- Costa Rica: A Central American success story in competitiveness

Global Competitiveness Report 2008-2009, World Economic Forum

- 1st High-Tech exporter of Latin America World Development Indicators 2009, World Bank
- 4th High-Tech exporter of the world
 World Development Indicators 2009, World Bank







Thank You!

PROCOMER - Office of Miami
David Beltran - Business Executive
Miami@procomer.com